

## Australian Business Reporting Leaders Forum – 2010-11 Work Plan

Action	Deadline	Responsibility	Link to IIRC Work plan
<ul style="list-style-type: none"> <li>Update SKE summary of Australian standards and regulations across 5 elements (including rem)</li> </ul>	Draft by 21 Nov <b>Final to IIRC- 26 Nov</b>	Anna Young to prepare first draft and circulate to the sub-group <b>[completed and sent December 2010]</b>	Landscape review – IIRC deadline 26 Nov.
<ul style="list-style-type: none"> <li>Develop ‘Aust. Stakeholder Business Case for Integration – overview’ short thought-piece</li> </ul>	Draft – to sub-group – Nov 25 Peer group check – by Dec 7 <b>Final to IIRC – Dec 10 (see Comms Plan)</b>	<ul style="list-style-type: none"> <li>Investor – Amanda/ Tanya/ Anna</li> <li>Corporate – David/ Geoff/ Penny</li> <li>Others (overview) – Victoria/ Rosemary</li> </ul> <b>[completed and sent December 2010]</b>	Form of Reporting – IIRC to prepare summary by 17 December; building into IIRC Initial Outline of Conceptual Framework (January 2011)
<ul style="list-style-type: none"> <li>Develop a BRLF communications plan, media launch including set up of the BRLF website</li> </ul>	Feb	Nick to work with Steve, Michael and sub-group	
<ul style="list-style-type: none"> <li>Lock in various activities (and calendar for 2011) with IIRC               <ul style="list-style-type: none"> <li>Regular communiqués</li> <li>Regular East region conference calls</li> <li>A regional roundtable for Australia &amp; New Zealand</li> <li>ANZ participation in Asian roundtable</li> <li>Specific projects/ activities to be led by Australia</li> <li>Likelihood of Australian pilots</li> </ul> </li> </ul>	Jan/Feb	Nick to lock in with IIRC	
<ul style="list-style-type: none"> <li>1 on 1 calls to potential new members/ observers:               <ul style="list-style-type: none"> <li>NZ IIRC member – do NZ want to join BRLF?</li> <li>ASX, BCA, AICD, ASIC, APRA, Net Balance, Banarra,</li> </ul> </li> </ul>	Dec/Jan Dec/Jan	Nick Nick (Steve & Michael)	

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<ul style="list-style-type: none"> <li>RIAA               <ul style="list-style-type: none"> <li>○ ACSI, ASFA, IFSA, Macquarie School of Finance</li> <li>○ Relevant Government departments – Steve to invite DEEWR; Treasury already invited</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Dec/Jan</li> <li>Dec/Jan</li> </ul>	<ul style="list-style-type: none"> <li>Amanda (Nick, Steve)</li> <li>Steve (Nick)</li> </ul>	
<ul style="list-style-type: none"> <li>• Identify relevant Ministers, Civil Servants, Departments responsible for corporation law, reporting etc. Feedback details to sub-group for action</li> </ul>	Dec and ongoing	Rosemary, Victoria (work with Geoff)	
<ul style="list-style-type: none"> <li>• Identify and hold initial discussions with potential Australian IR pilots – Westpac, BHP, Qantas, AGL</li> </ul>	Jan and ongoing	Nick, Michael and David	
<ul style="list-style-type: none"> <li>• Plan BRLF forum in February (invite CFO alternates) to confirm BRLF purpose, plan, discuss the BRLF Business Case for Integration and IIRC framework concept, plan Australian response and the ANZ workshop</li> </ul>	Dec plan	Nick (Steve & Michael) Work with sub group	
<ul style="list-style-type: none"> <li>• February BRLF forum</li> </ul>	February	Nick (Steve & Michael)	
<ul style="list-style-type: none"> <li>• ANZ (BRLF) workshop with IIRC (including briefing with pilot companies)</li> </ul>	Early April	Program lead (and Chairman)	Regional roundtables
<ul style="list-style-type: none"> <li>• Support Asian workshop with IIRC</li> </ul>	April	Program lead (and Chairman)	Regional roundtables
<ul style="list-style-type: none"> <li>• June BRLF forum to discuss IIRC draft discussion paper for G20</li> </ul>	June	Program lead (and Chairman)	
<ul style="list-style-type: none"> <li>• Preparation of a BRLF response to the IIRC draft discussion paper – for circulation, comment and submission</li> </ul>	July - August	Program lead (and working with group of pilot Cos. and relevant stakeholders)	Initial company testing
<ul style="list-style-type: none"> <li>• Determination of changes required to efficiently implement the provisions of the IR DP in Australia</li> </ul>	July - August	Program lead (and working with group of pilot Cos. and relevant stakeholders)	
<ul style="list-style-type: none"> <li>• Briefing of relevant Government departments, ASIC, ASX</li> </ul>	July - November	Chairman and Program lead working	

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etc. on draft DP, G20 meeting outcomes, impact for Australian legislation, regulation, standards.		with group of pilot Cos. and relevant stakeholders (unified)	
<ul style="list-style-type: none"> <li>Develop project plans to support pilot companies in preparing an IR in accordance with DP framework</li> </ul>	August onwards for FY11/12	Pilot companies (supported by Program lead and relevant stakeholders)	Full pilots
<ul style="list-style-type: none"> <li>Briefing of the Ministers for G20</li> </ul>	November	Chairman (and senior CFO, Investment House CEO, etc.)	G20 proposal
Actions post G20 will depend on outcomes of G20 summit.			

### Key dates for IIRC

Activity	Date
IIRC leadership meeting in Beijing	January 2011
IIRC Working Group meeting	February
IIRC leadership meeting in New York	May
IIRC Working Group meeting	August
IIRC leadership meeting in San Paolo	September
IIRC Working Group meeting	October
IIRC at G20	November